# Financial Data Book 

FYE March 2009 - FYE March 2013
(Consolidated and Non-consolidated)

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## Contents

## 1 Consolidated financial information

(1) Consolidated management result and analysis ..... 1
(2) Consolidated balance sheets ..... 2
(3) Consolidated statements of income ..... 5
(4) Consolidated statements of cash flows ..... 6
(5) Segment information
(1)Segments classified by type of business ..... 7
(2)Segment information ..... 8
2 Non-consolidated financial information
(1) Non-consolidated management result and analysis ..... 9
(2) Non-consolidated balance sheets ..... 10
(3) Non-consolidated statements of income ..... 13
(4) Non-consolidated gross profit on completed contracts ..... 14
( 5 ) Transition of orders received, net sales and carried-forward contracts (Non-consolidated) (1)Orders received ..... 15
(2Net sales ..... 16
(3)Carried-forward contracts ..... 17

## 1 Consolidated financial information

( 1 ) Consolidated management result and analysis

| Term | (unit) | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Orders received | (million yen) | 1,494,508 | 1,282,334 | 1,180,639 | 1,362,702 | 1,449,567 |
| Orders received (Construction business) | (million yen) | 1,438,365 | 1,214,745 | 1,108,348 | 1,289,779 | 1,372,658 |
| Net sales | (million yen) | 1,682,462 | 1,341,456 | 1,131,864 | 1,245,772 | 1,448,305 |
| Gross profit | (million yen) | 106,881 | 14,569 | 99,716 | 110,678 | 114,687 |
| Operating income | (million yen) | 27,363 | $(62,534)$ | 23,174 | 31,145 | 35,153 |
| Ordinary income | (million yen) | 31,829 | $(59,608)$ | 22,207 | 35,241 | 44,690 |
| Net income | (million yen) | 10,966 | $(53,354)$ | 15,423 | 5,142 | 13,195 |
| Comprehensive income | (million yen) | - | - | $(10,856)$ | 20,264 | 55,218 |
| Net assets | (million yen) | 395,809 | 367,618 | 351,287 | 365,492 | 414,650 |
| Total assets | (million yen) | 1,725,645 | 1,590,667 | 1,505,697 | 1,618,748 | 1,656,289 |
| Net assets per share | (yen) | 516.06 | 476.12 | 453.52 | 474.01 | 535.67 |
| Net income per share | (yen) | 15.24 | (74.21) | 21.46 | 7.16 | 18.37 |
| Operating income margin | (\%) | 1.6 | (4.7) | 2.0 | 2.5 | 2.4 |
| Equity ratio | (\%) | 21.5 | 21.5 | 21.6 | 21.0 | 23.2 |
| Return on equity (ROE) | (\%) | 2.7 | - | 4.6 | 1.5 | 3.6 |
| Price earning ratio (PER) | (times) | 31.4 | - | 17.2 | 50.4 | 24.5 |
| Cash flows from operating activities | (million yen) | $(39,610)$ | 16,156 | 1,096 | 65,755 | 31,496 |
| Cash flows from investment activities | (million yen) | 1,699 | $(12,746)$ | $(33,134)$ | $(1,919)$ | $(29,151)$ |
| Cash flows from financing activities | (million yen) | 62,427 | $(15,733)$ | 10,611 | $(48,949)$ | $(28,977)$ |
| Cash and cash equivalents at FY end | (million yen) | 143,821 | 132,425 | 108,999 | 121,682 | 99,690 |
| $\begin{aligned} & \text { Number of personnel } \\ & \text { (laverage number of temporary personnel } \\ & \text { not included in the above } \end{aligned}$ | (person) | 15,150 | 14,476 | 14,639 | $\begin{gathered} 12,870 \\ {[2,869]} \end{gathered}$ | $\begin{gathered} 12,838 \\ {[3,031]} \end{gathered}$ |
| Number of consolidated subsidiaries | (number of company) | 81 | 81 | 86 | 85 | 87 |
| Number of equity-method affiliates | (number of company) | 25 | 24 | 26 | 26 | 28 |
| Interest-bearing debt | (million yen) | 314,165 | 309,706 | 321,375 | 320,798 | 306,323 |
| PFIs and other project finance loans | (million yen) | 84,649 | 81,343 | 87,885 | 84,316 | 81,845 |
| Total liabilities and project finance loans | (million yen) | 398,814 | 391,050 | 409,260 | 405,115 | 388,168 |
| Financial balance | (million yen) | 4,384 | 2,445 | 2,650 | 3,433 | 4,463 |
| Guarantee obligation | (million yen) | 2,314 | 1,839 | 1,424 | 1,118 | 1,024 |
| Capital expenditure | (million yen) | 16,028 | 9,876 | 49,043 | 17,017 | 35,084 |
| Research and development | (million yen) | 7,269 | 8,018 | 8,561 | 9,093 | 8,742 |
| Depreciation | (million yen) | 10,956 | 10,534 | 11,394 | 11,954 | 10,916 |

[^0]( 2 ) Consolidated balance sheets

| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |
| Current assets |  |  |  |  |  |
| Cash and deposits | 144,640 | 136,969 | 109,031 | 121,714 | 99,717 |
| Notes receivable, accounts receivable from completed construction contracts and other | 496,934 | 433,512 | 416,361 | 486,544 | 531,196 |
| Short-term investment securities | 1,941 | 1,676 | 3,616 | 2,783 | 3,104 |
| Real estate for sale | 61,416 | 54,912 | 24,791 | 40,841 | 20,546 |
| Costs on uncompleted construction contracts | 207,617 | 82,844 | 52,822 | 48,251 | 47,970 |
| Costs on realestate businesses | - | - | - | 15,093 | 17,901 |
| Inventories for PFI and other projects | 62,296 | 59,613 | 64,928 | 65,607 | 66,507 |
| Other inventories | 12,049 | 11,432 | 14,315 | 5,393 | 5,148 |
| Deferred tax assets | 38,509 | 25,736 | 27,005 | 18,381 | 20,753 |
| Accounts receivable-other | 66,583 | 89,368 | 97,720 | 73,192 | 66,411 |
| Other | 16,043 | 12,493 | 10,928 | 11,222 | 13,993 |
| Allowance for doubtful accounts | (563) | $(1,020)$ | (766) | (744) | (312) |
| Total current assets | 1,107,469 | 907,540 | 820,755 | 888,282 | 892,940 |
| Noncurrent assets |  |  |  |  |  |
| Property, plant and equipment |  |  |  |  |  |
| Buildings and structures, net | 71,090 | 66,209 | 79,992 | 78,371 | 94,727 |
| Machinery, vehicles, tools, furniture and fixtures, net | 11,237 | 9,383 | 10,007 | 8,493 | 10,353 |
| Land | 245,182 | 240,765 | 266,960 | 261,799 | 269,832 |
| Lease assets, net | 1,501 | 1,261 | 1,035 | 607 | 351 |
| Construction in progress | 403 | 1,753 | 2,213 | 8,915 | 1,224 |
| Total property, plant and equipment | 329,415 | 319,373 | 360,209 | 358,186 | 376,489 |
| Intangible assets | 6,827 | 5,999 | 7,127 | 6,046 | 5,407 |
| Investments and other assets |  |  |  |  |  |
| Investment securities | 238,245 | 296,589 | 251,196 | 264,365 | 317,386 |
| Long-term loans receivable | 1,478 | 1,194 | 1,035 | 3,460 | 4,335 |
| Deferred tax assets | 23,195 | 36,994 | 45,774 | 39,854 | 3,881 |
| Other | 22,024 | 27,028 | 24,456 | 63,240 | 60,375 |
| Allowance for doubtful accounts | $(3,066)$ | $(4,096)$ | $(4,871)$ | $(4,699)$ | $(4,539)$ |
| Total investments and other assets | 281,877 | 357,711 | 317,590 | 366,221 | 381,439 |
| Total noncurrent assets | 618,119 | 683,083 | 684,928 | 730,454 | 763,336 |
| Deferred assets | 56 | 44 | 14 | 11 | 13 |
| Total assets | 1,725,645 | 1,590,667 | 1,505,697 | 1,618,748 | 1,656,289 |


| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Liabilities |  |  |  |  |  |
| Current liabilities |  |  |  |  |  |
| Notes payable, accounts payable for construction contracts and other | 493,760 | 453,076 | 429,365 | 525,536 | 531,300 |
| Short-term loans payable | 106,064 | 70,012 | 97,111 | 132,514 | 126,622 |
| Current portion of PFI and other project finance loans | 6,787 | 10,698 | 13,343 | 10,676 | 6,778 |
| Commercial papers | 66,000 | 50,000 | 40,000 | - | 5,000 |
| Current portion of bonds | 20,000 | 10,000 | 10,000 | - | 10,000 |
| Lease obligations | 755 | 626 | 504 | 320 | 127 |
| Income taxes payable | 2,810 | 2,293 | 1,634 | 2,391 | 3,682 |
| Deferred tax liabilities | - | - | 831 | 463 | 592 |
| Advances received on uncompleted construction contracts | 162,872 | 94,722 | 60,002 | 62,250 | 61,579 |
| Deposit received | 70,214 | 72,308 | 64,327 | 69,334 | 60,756 |
| Provision for warranties for completed construction | 1,409 | 1,657 | 1,982 | 2,642 | 2,845 |
| Provision for loss on construction contracts | 18,614 | 25,723 | 9,093 | 7,374 | 6,175 |
| Other | 56,765 | 54,065 | 59,713 | 65,109 | 68,816 |
| Total current liabilities | 1,006,055 | 845,184 | 787,911 | 878,616 | 884,277 |
| Noncurrent liabilities |  |  |  |  |  |
| Bonds payable | 30,000 | 20,000 | 50,000 | 60,000 | 60,000 |
| Long-term loans payable | 92,100 | 159,694 | 124,263 | 128,284 | 104,701 |
| PFI and other project finance loans | 77,861 | 70,645 | 74,542 | 73,639 | 75,066 |
| Lease obligations | 808 | 705 | 481 | 225 | 161 |
| Deferred tax liabilities | - | - | - | - | 4,478 |
| Deferred tax liabilities for land revaluation | 29,095 | 33,810 | 34,808 | 29,786 | 28,687 |
| Provision for retirement benefits | 66,918 | 66,132 | 64,983 | 63,329 | 62,093 |
| Provision for loss on real estate business and other | - | - | - | - | 993 |
| Provision for environmental measures | 493 | 1,451 | 1,061 | 1,032 | 1,032 |
| Other | 26,502 | 25,425 | 16,359 | 18,341 | 20,147 |
| Total noncurrent liabilities | 323,780 | 377,865 | 366,498 | 374,639 | 357,362 |
| Total liabilities | 1,329,836 | 1,223,049 | 1,154,410 | 1,253,255 | 1,241,639 |


| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net assets |  |  |  |  |  |
| Shareholders' equity |  |  |  |  |  |
| Capital stock | 57,752 | 57,752 | 57,752 | 57,752 | 57,752 |
| Capital surplus | 41,750 | 41,750 | 41,750 | 41,750 | 41,750 |
| Retained earnings | 202,941 | 139,176 | 151,684 | 152,278 | 161,666 |
| Treasury stock | $(1,246)$ | $(1,340)$ | $(1,379)$ | $(1,530)$ | $(1,547)$ |
| Total shareholders' equity | 301,198 | 237,339 | 249,808 | 250,251 | 259,622 |
| Accumulated other comprehensive income |  |  |  |  |  |
| Valuation difference on available-for-sale securities | 46,901 | 81,844 | 59,863 | 72,198 | 106,707 |
| Deferred gains or losses on hedges | (65) | (59) | 82 | (143) | (108) |
| Revaluation reserve for land | 26,481 | 26,233 | 20,446 | 23,302 | 21,382 |
| Foreign currency translation adjustment | $(3,448)$ | $(3,130)$ | $(4,264)$ | $(5,145)$ | $(2,873)$ |
| Total accumulated other comprehensive income | 69,870 | 104,887 | 76,127 | 90,212 | 125,107 |
| Minority interests | 24,739 | 25,390 | 25,351 | 25,028 | 29,919 |
| Total net assets | 395,809 | 367,618 | 351,287 | 365,492 | 414,650 |
| Total liabilities and net assets | 1,725,645 | 1,590,667 | 1,505,697 | 1,618,748 | 1,656,289 |

( 3 ) Consolidated statements of income
(unit : million yen)

| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales <br> Net sales of completed construction contracts <br> Net sales of real estate business and other | $\begin{array}{r} 1,682,462 \\ 1,616,591 \\ 65,870 \end{array}$ | $\begin{array}{r} 1,341,456 \\ 1,294,816 \\ 46,640 \end{array}$ | $\begin{array}{r} 1,131,864 \\ 1,054,945 \\ 76,918 \end{array}$ | $\begin{array}{r} 1,245,772 \\ 1,170,192 \\ 75,579 \end{array}$ | $\begin{array}{r} 1,448,305 \\ 1,343,183 \\ 105,122 \end{array}$ |
| Cost of sales <br> Cost of sales of completed construction contracts Cost of sales on real estate business and other | $\begin{array}{r} 1,575,580 \\ 1,525,257 \\ 50,323 \end{array}$ | $\begin{array}{r} 1,326,887 \\ 1,281,998 \\ 44,888 \end{array}$ | $\begin{array}{r} 1,032,147 \\ 971,301 \\ 60,846 \end{array}$ | $\begin{array}{r} 1,135,094 \\ 1,073,050 \\ 62,043 \end{array}$ | $\begin{array}{r} 1,333,617 \\ 1,249,120 \\ 84,496 \end{array}$ |
| Gross profit <br> Gross profit on completed construction contracts Gross profit on real estate business and other | $\begin{array}{r} 106,881 \\ 91,334 \\ 15,547 \end{array}$ | $\begin{array}{r} 14,569 \\ 12,817 \\ 1,751 \end{array}$ | $\begin{aligned} & 99,716 \\ & 83,644 \\ & 16,072 \end{aligned}$ | $\begin{array}{r} 110,678 \\ 97,142 \\ 13,535 \end{array}$ | $\begin{array}{r} 114,687 \\ 94,062 \\ 20,625 \end{array}$ |
| Selling, general and administrative expenses | 79,518 | 77,103 | 76,542 | 79,532 | 79,534 |
| Operating income (loss) | 27,363 | $(62,534)$ | 23,174 | 31,145 | 35,153 |
| Non-operating income <br> Interest income <br> Dividends income <br> Foreign exchange gains <br> Other | $\begin{array}{r} 10,705 \\ 1,742 \\ 6,877 \\ - \\ 2,085 \end{array}$ | $\begin{array}{r} 8,347 \\ 1,425 \\ 5,209 \\ - \\ 1,712 \end{array}$ | $\begin{array}{r} 7,275 \\ 1,153 \\ 5,413 \\ - \\ 708 \end{array}$ | $\begin{array}{r} 8,647 \\ 2,062 \\ 5,340 \\ 582 \\ 662 \end{array}$ | $\begin{array}{r} 13,673 \\ 2,552 \\ 5,465 \\ 4,556 \\ 1,099 \end{array}$ |
| Non-operating expenses <br> Interest expenses <br> Foreign exchange losses <br> Provision of allowance for doubtful accounts <br> Other | $\begin{array}{r} 6,239 \\ 3,772 \\ 1,333 \\ - \\ 1,133 \end{array}$ | $\begin{array}{r} 5,421 \\ 3,984 \\ 349 \\ - \\ 1,087 \end{array}$ | $\begin{array}{r} 8,242 \\ 3,799 \\ 2,581 \\ 954 \\ 907 \end{array}$ | $\begin{array}{r} 4,552 \\ 3,886 \\ - \\ - \\ 665 \end{array}$ | $\begin{array}{r} 4,136 \\ 3,486 \\ - \\ - \\ 649 \end{array}$ |
| Ordinary income (loss) | 31,829 | $(59,608)$ | 22,207 | 35,241 | 44,690 |
| Extraordinary income <br> Gain on sales of investment securities <br> Other | $\begin{array}{r} 6,874 \\ 6,275 \\ 599 \end{array}$ | $\begin{array}{r} 2,351 \\ 2,108 \\ 242 \end{array}$ | $\begin{array}{r} 9,213 \\ 8,248 \\ 965 \end{array}$ | $\begin{array}{r} 15,567 \\ 14,144 \\ 1,423 \end{array}$ | $\begin{array}{r} 4,971 \\ 4,306 \\ 664 \end{array}$ |
| Extraordinary loss <br> Impairment loss <br> Provision and other for loss on real estate business and other <br> Loss on valuation of investment securities <br> Expenses for assisting businesses after earthquake <br> Loss on liquidation of subsidiaries and affiliates <br> Loss on adjustment for changes of accounting standard for asset retirement obligations <br> Mediation settlement <br> Compensation for tenants' removal and relocation costs <br> Loss on valuation of real estate for sale <br> Other | 11,566 <br> 1,475 <br> - <br> 3,992 $\qquad$ <br> - $\qquad$ <br> 1,505 <br> 3,139 <br> 1,452 | 16,141 <br> 8,573 $\qquad$ <br> 1,759 <br> 1,751 <br> 4,058 | $\begin{array}{r} \hline 11,378 \\ 3,521 \\ - \\ 4,620 \\ - \\ - \\ 1,282 \\ - \\ - \\ - \\ 1,953 \end{array}$ | $\begin{array}{r} 27,212 \\ 19,759 \\ - \\ 2,782 \\ 899 \\ 800 \\ - \\ - \\ - \\ - \\ 2,972 \end{array}$ | 8,452 3,173 2,635 - - - - - - - 2,643 |
| Income (loss) before income taxes and minority interests | 27,138 | $(73,399)$ | 20,043 | 23,596 | 41,209 |
| Total income taxes <br> Income taxes-current <br> Reversal of income taxes payable Income taxes-deferred | $\begin{array}{r} \hline 12,695 \\ 4,526 \\ - \\ 8,169 \end{array}$ | $\begin{array}{r} \hline(21,751) \\ 3,813 \\ (464) \\ (25,099) \end{array}$ | $\begin{array}{r} 4,622 \\ 1,705 \\ - \\ 2,917 \end{array}$ | $\begin{array}{r} \hline 17,769 \\ 2,960 \\ - \\ 14,809 \end{array}$ | $\begin{array}{r} 24,147 \\ 6,127 \\ - \\ 18,020 \end{array}$ |
| Income before minority interests | - | - | 15,420 | 5,826 | 17,061 |
| Minority interests in income (loss) | 3,476 | 1,705 | (2) | 683 | 3,866 |
| Net income (loss) | 10,966 | $(53,354)$ | 15,423 | 5,142 | 13,195 |


| (unit : million yen) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| Net cash provided by (used in) operating activities | 1,097,722 | 1,107,469 | 907,540 |  |  |
| Income (loss) before income taxes and minority interests | 27,138 | $(73,399)$ | 20,043 | 23,596 | 41,209 |
| Depreciation and amortization | 10,956 | 10,534 | 11,394 | 11,954 | 10,916 |
| Impairment loss | 1,475 | 8,573 | 3,521 | 19,759 | 3,173 |
| Increase (decrease) in allowance for doubtful accounts | (181) | 1,486 | 533 | (205) | (602) |
| Increase (decrease) in provision for loss on construction contracts | 4,040 | 7,109 | $(16,622)$ | $(1,715)$ | $(1,205)$ |
| Increase (decrease) in provision for retirement benefits | $(1,329)$ | (790) | $(1,152)$ | $(1,720)$ | $(1,250)$ |
| Loss (gain) on valuation of short-term and long term investment securities | 3,992 | - | 4,620 | 2,782 | 126 |
| Loss on valuation of real estate for sale | 3,139 | 8,893 | - | - | - |
| Interest and dividends income | $(8,619)$ | $(6,634)$ | $(6,566)$ | $(7,403)$ | $(8,018)$ |
| Interest expenses | 3,772 | 3,984 | 3,799 | 3,886 | 3,486 |
| Loss (gain) on sales of short-term and long term investment securities | $(6,245)$ | $(1,876)$ | $(8,238)$ | $(14,139)$ | $(4,273)$ |
| Decrease (increase) in notes and accounts receivable-trade | $(72,377)$ | 64,090 | 20,409 | $(71,560)$ | $(40,809)$ |
| Decrease (increase) in costs on uncompleted construction contracts | 65,821 | 124,773 | 30,034 | 4,582 | 290 |
| Decrease (increase) in inventories | $(10,230)$ | $(3,331)$ | 18,877 | $(3,546)$ | 16,981 |
| Decrease (increase) in inventories for PFI and other projects | (301) | 2,682 | $(5,314)$ | (679) | (899) |
| Decrease (increase) in other assets | 19,779 | $(25,867)$ | $(3,425)$ | $(13,220)$ | 7,727 |
| Increase (decrease) in notes and accounts payable-trade | $(20,772)$ | $(41,343)$ | $(26,005)$ | 96,744 | 2,658 |
| Increase (decrease) in advanced received on uncompleted construction contracts | $(43,698)$ | $(68,262)$ | $(35,991)$ | 2,514 | $(1,430)$ |
| Increase (decrease) in other liabilities | $(8,292)$ | 2,964 | $(10,099)$ | 8,534 | $(3,730)$ |
| Other, net | 2,048 | 3,779 | 1,843 | 4,110 | 7,430 |
| Subtotal | $(29,883)$ | 17,365 | 1,660 | 64,277 | 31,780 |
| Interest and dividends income received | 8,631 | 6,945 | 6,443 | 7,532 | 7,867 |
| Interest expenses paid | $(3,698)$ | $(3,995)$ | $(3,770)$ | $(3,965)$ | $(3,537)$ |
| Income taxes (paid) refund | $(14,660)$ | $(4,158)$ | $(3,236)$ | $(2,088)$ | $(4,614)$ |
| Net cash provided by (used in) operating activities | $(39,610)$ | 16,156 | 1,096 | 65,755 | 31,496 |
| Net cash provided by (used in) investing activities |  |  |  |  |  |
| Payments into time deposits | - | $(6,441)$ | $(5,492)$ | - | - |
| Proceeds from withdrawal of time deposits | - | 2,764 | 9,909 | - | - |
| Purchase of property, plant and equipment and intangible assets | $(11,349)$ | $(11,270)$ | $(48,072)$ | $(17,540)$ | $(33,801)$ |
| Proceeds from sales of property, plant and equipment and intangible assets | 677 | 215 | 969 | 3,949 | 778 |
| Purchase of short-term and long-term investment securities | $(9,659)$ | $(1,612)$ | $(3,232)$ | $(5,433)$ | $(5,102)$ |
| Proceeds from sales and redemption of short-term and long-term investment securities | 14,883 | 3,439 | 14,480 | 15,626 | 9,989 |
| Payments of loans receivable | (115) | (70) | (79) | $(2,579)$ | $(1,127)$ |
| Collection of loans receivable | 7,272 | 228 | 172 | 177 | 189 |
| Purchase of investments in subsidiaries resulting in change in scope of consolidation | - | - | $(1,805)$ | - | - |
| Proceeds from acquisition of investments in subsidiaries resulting in change in scope of consolidation | - | - | - | 3,706 | - |
| Other, net | (10) | (0) | 16 | 174 | (77) |
| Net cash provided by (used in) investing activities | 1,699 | $(12,746)$ | $(33,134)$ | $(1,919)$ | $(29,151)$ |
| Net cash provided by (used in) financing activities |  |  |  |  |  |
| Net increase (decrease) in short-term loans payable | 21,548 | $(27,357)$ | $(4,913)$ | 14,102 | 1,601 |
| Net increase (decrease) in commercial papers | 35,000 | $(16,000)$ | $(10,000)$ | $(40,000)$ | 5,000 |
| Repayments of lease obligations | (938) | (853) | (765) | (626) | (321) |
| Proceeds from long-term loans payable | 44,727 | 81,100 | 9,700 | 43,627 | 20,100 |
| Repayment of long-term loans payable | $(18,880)$ | $(22,358)$ | $(13,161)$ | $(56,326)$ | $(56,781)$ |
| Proceeds from PFI and other project finance loans payable | 39,104 | 3,502 | 19,459 | 9,774 | 11,423 |
| Payment of PFI and other project finance loans payable | $(39,828)$ | $(6,809)$ | $(12,917)$ | $(13,343)$ | $(13,894)$ |
| Proceeds from issuance of bonds | - | - | 40,000 | 10,000 | 10,000 |
| Redemption of bonds | $(10,000)$ | $(20,000)$ | $(10,000)$ | $(10,000)$ | - |
| Cash dividends paid | $(5,757)$ | $(5,752)$ | $(5,750)$ | $(5,748)$ | $(5,746)$ |
| Cash dividends paid to minority shareholders | $(2,224)$ | $(1,158)$ | (998) | (256) | (326) |
| Other, net | (323) | (47) | (40) | (152) | (31) |
| Net cash provided by (used in) financing activities | 62,427 | $(15,733)$ | 10,611 | $(48,949)$ | $(28,977)$ |
| Effect of exchange rate change on cash and cash equivalents | $(9,218)$ | 927 | $(2,000)$ | $(2,202)$ | 4,640 |
| Net increase (decrease) in cash and cash equivalents | 15,298 | $(11,396)$ | $(23,426)$ | 12,683 | (21,992) |
| Cash and cash equivalents at beginning of period | 128,537 | 143,821 | 132,425 | 108,999 | 121,682 |
| Net increase (decrease) in cash and cash equivalents accompanied with change in scope of consolidation | (13) | - | - | - | - |
| Cash and cash equivalents at end of period | 143,821 | 132,425 | 108,999 | 121,682 | 99,690 |

(5) Segment information

| (unit : million yen) |  |  |
| :---: | :---: | :---: |
| Term | March 2009 | March 2010 |
| Construction business |  |  |
| Net sales | 1,633,104 | 1,300,806 |
| External sales | 1,616,591 | 1,294,816 |
| Intersegment sales or transfer | 16,512 | 5,990 |
| Operating expense | 1,615,730 | 1,358,663 |
| Operating income | 17,373 | $(57,857)$ |
| Real estate business |  |  |
| Net sales | 28,036 | 23,777 |
| External sales | 26,963 | 22,708 |
| Intersegment sales or transfer | 1,072 | 1,068 |
| Operating expense | 20,774 | 28,701 |
| Operating income | 7,261 | $(4,924)$ |
| Other business |  |  |
| Net sales | 46,879 | 31,736 |
| External sales | 38,906 | 23,931 |
| Intersegment sales or transfer | 7,972 | 7,805 |
| Operating expense | 45,137 | 31,151 |
| Operating income | 1,741 | 585 |
| Total |  |  |
| Net sales | 1,708,019 | 1,356,321 |
| External sales | 1,682,462 | 1,341,456 |
| Intersegment sales or transfer | 25,556 | 14,864 |
| Operating expense | 1,681,642 | 1,418,517 |
| Operating income | 26,376 | $(62,196)$ |
| Elimination or all companies |  |  |
| Net sales | ( 25,556) | ( 14,864) |
| External sales | - | - |
| Intersegment sales or transfer | ( 25,556) | ( 14,864) |
| Operating expense | ( 26,544) | ( 14,525) |
| Operating income | 987 | ( 338) |
| Total |  |  |
| Net sales | 1,682,462 | 1,341,456 |
| External sales | 1,682,462 | 1,341,456 |
| Intersegment sales or transfer | - | - |
| Operating expense | 1,655,098 | 1,403,991 |
| Operating income | 27,363 | $(62,534)$ |

Note: "Segments classified by type of business" are calculated based on the previous "Accounting Standard for Disclosures about Segments of an Enterprise and Related Information," which was revised on March 27, 2009.

| (unit : million yen) |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Term | March 2010 | March 2011 | March 2012 | March 2013 |  |
| Domestic building construction |  |  |  |  |  |
| Segment net sales | 830,252 | 671,381 | 802,382 | 867,904 |  |
| External sales | 810,637 | 643,752 | 761,807 | 822,936 |  |
| Intersegment sales or transfer | 19,615 | 27,628 | 40,574 | 44,967 |  |
| Segment operating income | 6,522 | 3,795 | 15,418 | 11,262 |  |
| Operating income on external sales | 6,876 | 2,604 | 14,288 | 11,067 |  |
| Intersegment operating income or transfer | $(353)$ | 1,191 | 1,130 | 195 |  |

## Overseas building construction

| Segment net sales | 153,624 | 111,500 | 137,265 | 196,131 |
| :--- | ---: | ---: | ---: | ---: |
| External sales | 153,570 | 111,481 | 137,241 | 196,110 |
| Intersegment sales or transfer | 54 | 19 | 23 | 21 |
| Segment operating income | 967 | 977 | 1,118 | 6,429 |
| Operating income on external sales | 967 | 977 | 1,118 | 6,429 |
| Intersegment operating income or transfer | - | - | - | - |

Domestic civil engineering

| Segment net sales | 288,228 | 262,892 | 250,530 | 298,406 |
| :--- | ---: | ---: | ---: | ---: |
| External sales | 277,763 | 252,392 | 240,085 | 283,591 |
| Intersegment sales or transfer | 10,465 | 10,500 | 10,444 | 14,815 |
| Segment operating income | 9,637 | 6,476 | 2,711 | 8,158 |
| Operating income on external sales | 9,925 | 6,730 | 2,959 | 8,411 |
| Intersegment operating income or transfer | $(287)$ | $(254)$ | $(247)$ | $(252)$ |

Overseas civil engineering

| Segment net sales | 46,980 | 47,319 | 31,058 | 40,544 |
| :--- | ---: | ---: | ---: | ---: |
| External sales | 46,980 | 47,319 | 31,058 | 40,544 |
| Intersegment sales or transfer | - | - | - | - |
| Segment operating income | $(75,528)$ | 4,326 | 9,174 | $(1,743)$ |
| Operating income on external sales | $(75,518)$ | 4,330 | 9,174 | $(1,742)$ |
| Intersegment operating income or transfer | $(10)$ | $(3)$ | - | $(1)$ |

Real estate business

| Segment net sales | 23,004 | 49,525 | 43,030 | 68,613 |
| :--- | ---: | ---: | ---: | ---: |
| External sales | 21,947 | 47,647 | 41,103 | 66,687 |
| Intersegment sales or transfer | 1,057 | 1,878 | 1,927 | 1,926 |
| Segment operating income | $(4,443)$ | 8,544 | 2,891 | 10,149 |
| Operating income on external sales | $(4,745)$ | 8,564 | 2,891 | 10,150 |
| Intersegment operating income or transfer | 302 | $(20)$ | $(0)$ | $(0)$ |

## Others

| Segment net sales | 38,683 | 37,474 | 42,980 | 45,905 |
| :--- | ---: | ---: | ---: | ---: |
| External sales | 30,558 | 29,271 | 34,476 | 38,435 |
| Intersegment sales or transfer | 8,124 | 8,202 | 8,504 | 7,470 |
| Segment operating income | $(165)$ | $(52)$ | 695 | 612 |
| Operating income on external sales | $(39)$ | $(31)$ | 713 | 837 |
| Intersegment operating income or transfer | $(125)$ | $(20)$ | $(17)$ | $(224)$ |

Total

| Segment net sales | $1,380,773$ | $1,180,094$ | $1,307,247$ | $1,517,507$ |
| :--- | ---: | ---: | ---: | ---: |
| External sales | $1,341,456$ | $1,131,864$ | $1,245,772$ | $1,448,305$ |
| Intersegment sales or transfer | 39,316 | 48,230 | 61,474 | 69,202 |
| Segment operating income | $(63,010)$ | 24,067 | 32,010 | 34,868 |
| Operating income on external sales | $(62,534)$ | 23,174 | 31,145 | 35,153 |
| Intersegment operating income or transfer | $(475)$ | 892 | 864 | $(284)$ |

Note: "Segment information" is caluculated based on the revised "Accounting Standard for Disclosures about Segments of an Enterprise and Related Information," which was revised on March 27, 2009.

## 2 Non-consolidated financial information

( 1 ) Management result and analysis (non-consolidated)

| Term | (unit) | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Orders received | (million yen) | 1,174,253 | 1,021,087 | 919,744 | 1,049,721 | 1,137,626 |
| Orders received (Construction business) | (million yen) | 1,154,039 | 1,000,596 | 876,261 | 1,026,804 | 1,101,665 |
| Net sales | (million yen) | 1,317,352 | 1,057,601 | 909,201 | 963,633 | 1,085,125 |
| Gross profit | (million yen) | 72,174 | $(12,102)$ | 79,460 | 80,805 | 72,709 |
| Operating income | (million yen) | 12,869 | $(70,098)$ | 19,847 | 22,020 | 14,204 |
| Ordinary income | (million yen) | 17,783 | $(67,761)$ | 20,722 | 26,744 | 24,563 |
| Net income | (million yen) | 7,757 | $(52,716)$ | 12,156 | 1,754 | 6,032 |
| Paid-in capital | (million yen) | 57,752 | 57,752 | 57,752 | 57,752 | 57,752 |
| Net assets | (million yen) | 341,085 | 312,133 | 293,704 | 305,190 | 340,024 |
| Total assets | (million yen) | 1,388,736 | 1,267,922 | 1,193,601 | 1,261,079 | 1,263,130 |
| Total number of shares issued and outstanding | (1000stocks) | 721,509 | 721,509 | 721,509 | 721,509 | 721,509 |
| Weighted average common share | (1000stocks) | 719,435 | 718,971 | 718,735 | 718,444 | 718,240 |
| Net assets per share | (yen) | 474.36 | 434.25 | 408.67 | 424.90 | 473.43 |
| Dividends per share | (yen) | 8.00 | 8.00 | 8.00 | 8.00 | 8.00 |
| Net income per share | (yen) | 10.78 | (73.32) | 16.91 | 2.44 | 8.40 |
| Operating income margin | (\%) | 1.0 | (6.6) | 2.2 | 2.3 | 1.3 |
| Equity ratio | (\%) | 24.6 | 24.6 | 24.6 | 24.2 | 26.9 |
| Return on shareholders' equity (ROE) | (\%) | 2.0 | - | 4.0 | 0.6 | 1.9 |
| Price earning ratio (PER) | (times) | 44.3 | - | 21.9 | 148.0 | 53.6 |
| Dividend payout ratio | (\%) | 74.2 | - | 47.3 | 327.9 | 95.2 |
| Number of personnel <br> $\begin{array}{l}\text { Average number of temporary personnel not } \\ \text { included in the above }\end{array}$ | (person) | 9,294 | 9,222 | 9,246 | $\begin{gathered} 8,305 \\ {[1,148]} \end{gathered}$ | $\begin{gathered} 8,179 \\ {[1,155]} \end{gathered}$ |
| Interest-bearing debt | (million yen) | 256,763 | 239,229 | 256,422 | 224,867 | 218,045 |
| Financial balance | (million yen) | 6,481 | 3,611 | 5,619 | 5,090 | 6,715 |
| Guarantees | (million yen) | 2,314 | 2,193 | 4,014 | 4,733 | 3,858 |
| Commitments of guarantees | (million yen) | 56,161 | 61,890 | 56,532 | 70,606 | 72,389 |
| Capital expenditure | (million yen) | 4,747 | 6,404 | 40,616 | 6,219 | 6,651 |
| Research and development | (million yen) | 7,012 | 7,764 | 8,343 | 8,874 | 8,514 |
| Depreciation | (million yen) | 6,726 | 6,364 | 6,437 | 6,722 | 5,905 |

* Due to the change in scope of ordinary and temporary personnel from FY2011 and the increased significance of number of temporary personnel,
the annual average number of temporary personnel not included in "Number of personnel" is shown in [ ].
( 2 ) Non-consolidated balance sheets

| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |  |
| Current assets |  |  |  |  |  |
| Cash and deposits | 88,529 | 84,138 | 65,828 | 75,563 | 43,337 |
| Notes receivable-trade | 8,089 | 5,931 | 2,087 | 12,660 | 5,857 |
| Accounts receivable from completed construction contracts | 386,801 | 336,885 | 324,656 | 383,809 | 409,469 |
| Accounts receivable-real estate business and other | 2,805 | 2,816 | 2,741 | 3,764 | 3,022 |
| Short-term investment securities | 30 | 6 | 36 | 6 | 6 |
| Real estate for sale | 58,720 | 53,053 | 24,164 | 33,044 | 16,388 |
| Costs on uncompleted construction contracts | 196,139 | 75,023 | 52,563 | 43,835 | 44,083 |
| Costs on real estate buisiness and other | 8,619 | 7,768 | 11,717 | 4,139 | 2,646 |
| Raw materials and supplies | 1,006 | 1,628 | 1,233 | 1,531 | 1,317 |
| Short-term loans receivable | - | - | - | - | 13,091 |
| Prepaid expenses | 1,422 | 1,430 | 1,431 | 1,317 | 1,358 |
| Deferred tax assets | 34,259 | 22,186 | 24,071 | 15,847 | 18,047 |
| Accounts receivable-other | 64,285 | 86,571 | 93,092 | 70,096 | 64,678 |
| Other | 11,089 | 8,131 | 7,468 | 6,635 | 6,403 |
| Allowance for doubtful accounts | (416) | (863) | (610) | (560) | (147) |
| Total current assets | 861,383 | 684,708 | 610,483 | 651,694 | 629,562 |
| Noncurrent assets |  |  |  |  |  |
| Property, plant and equipment |  |  |  |  |  |
| Buildings | 37,865 | 23,040 | 36,668 | 34,631 | 36,859 |
| Structures | 2,405 | 955 | 1,461 | 1,568 | 1,511 |
| Machinery and equipment | 3,994 | 2,819 | 2,910 | 2,188 | 1,915 |
| Vehicles | 106 | 86 | 127 | 71 | 59 |
| Tools, furniture and fixtures | 2,101 | 1,853 | 1,773 | 1,601 | 1,639 |
| Land | 153,341 | 147,805 | 173,257 | 172,275 | 166,964 |
| Lease assets | 86 | 78 | 48 | 28 | 20 |
| Construction in progress | 333 | 1,403 | 774 | 2,631 | 489 |
| Total property, plant and equipment | 200,234 | 178,042 | 217,022 | 214,997 | 209,460 |
| Intangible assets | 3,832 | 3,978 | 4,138 | 3,914 | 3,107 |
| Investments and other assets |  |  |  |  |  |
| Investment securities | 227,672 | 285,824 | 240,544 | 253,595 | 305,836 |
| Stocks of subsidiaries and affiliates | 7,607 | 11,199 | 12,654 | 15,501 | 15,565 |
| Investments in other securities of subsidiaries and affiliates | 31,656 | 32,006 | 32,254 | 15,623 | 20,838 |
| Investments in capital | 1,120 | 1,120 | 1,122 | 1,112 | 1,123 |
| Investments in capital of subsidiaries and affiliates | 5,524 | 5,187 | 6,102 | 6,099 | 5,633 |
| Long-term loans receivable | 5 | 5 | 4 | 4 | 5 |
| Long-term loans receivable from employees | 63 | 70 | 73 | 82 | 84 |
| Long-term loans receivable from subsidiaries and affiliates | 10,266 | 8,826 | 10,873 | 9,310 | 20,047 |
| Claims provable in bankruptcy, claims provable in rehabilitation and other | 672 | 4,702 | 4,782 | 4,705 | 4,566 |
| Lease and guarantee deposits | 10,776 | 9,843 | 8,551 | 7,111 | 7,833 |
| Deferred tax assets | 23,065 | 37,470 | 41,542 | 35,536 | - |
| Long-term accounts receivable-other | - | - | - | 39,862 | 37,466 |
| Other | 7,343 | 8,552 | 7,956 | 6,485 | 6,282 |
| Allowance for doubtful accounts | $(2,488)$ | $(3,618)$ | $(4,503)$ | $(4,557)$ | $(4,284)$ |
| Total investments and other assets | 323,285 | 401,192 | 361,958 | 390,473 | 421,000 |
| Total noncurrent assets | 527,352 | 583,213 | 583,118 | 609,385 | 633,568 |
| Total assets | 1,388,736 | 1,267,922 | 1,193,601 | 1,261,079 | 1,263,130 |


| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Liabilities |  |  |  |  |  |
| Current liabilities |  |  |  |  |  |
| Notes payable-trade | 38,649 | 36,638 | 23,749 | 29,040 | 27,130 |
| Accounts payable for construction contracts | 368,051 | 345,899 | 340,024 | 426,290 | 414,457 |
| Accounts payable-real estate and other | 811 | 1,005 | 891 | 1,051 | 1,059 |
| Short-term loans payable | 74,892 | 46,365 | 71,821 | 82,530 | 81,905 |
| Commercial papers | 66,000 | 50,000 | 40,000 | - | 5,000 |
| Current portion of bonds | 20,000 | 10,000 | 10,000 | - | 10,000 |
| Lease obligations | 37 | 31 | 25 | 16 | 11 |
| Accounts payable-other | 5,595 | 8,364 | 11,416 | 15,035 | 10,478 |
| Accrued expenses | 12,316 | 8,577 | 11,789 | 12,293 | 13,511 |
| Income taxes payable | 367 | 300 | 870 | 588 | 1,176 |
| Advances received on uncompleted construction contracts | 149,705 | 84,726 | 55,506 | 55,424 | 53,197 |
| Deposit received-real estate and other | 2,600 | 2,415 | 2,779 | 2,507 | 2,782 |
| Deposits received | 63,944 | 66,704 | 49,807 | 64,346 | 56,340 |
| Unearned revenue | 88 | 90 | 91 | 92 | 92 |
| Provision for warranties for completed construction | 1,331 | 1,568 | 1,840 | 2,473 | 2,627 |
| Provision for loss on construction contracts | 17,665 | 24,584 | 8,697 | 6,864 | 5,640 |
| Deposits received from employees | 24,103 | 23,133 | 22,313 | 21,806 | 21,818 |
| Other | 1,501 | 2,786 | 2,382 | 1,194 | 1,218 |
| Total current liabilities | 847,662 | 713,190 | 654,007 | 721,556 | 708,448 |
| Noncurrent liabilities |  |  |  |  |  |
| Bonds payable | 30,000 | 20,000 | 50,000 | 60,000 | 60,000 |
| Long-term loans payable | 65,871 | 112,864 | 84,601 | 82,336 | 61,139 |
| Lease obligations | 52 | 52 | 26 | 15 | 10 |
| Deferred tax liabilities | - | - | - | - | 3,871 |
| Deferred tax liabilities for land revaluation | 22,062 | 27,174 | 28,522 | 24,606 | 23,536 |
| Provision for retirement benefits | 60,006 | 59,413 | 58,163 | 56,259 | 54,934 |
| Provision for loss on real estate business and other | 12,085 | 15,958 | 16,423 | 3,365 | 4,289 |
| Provision for environmental measures | 391 | 1,030 | 986 | 958 | 958 |
| Asset retirement obligations | - | - | 6 | 6 | 6 |
| Other | 9,518 | 6,104 | 7,161 | 6,783 | 5,909 |
| Total noncurrent liabilities | 199,988 | 242,598 | 245,890 | 234,331 | 214,657 |
| Total liabilities | 1,047,650 | 955,788 | 899,897 | 955,888 | 923,106 |

(unit : million yen)

| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net assets |  |  |  |  |  |
| Shareholders' equity |  |  |  |  |  |
| Capital stock | 57,752 | 57,752 | 57,752 | 57,752 | 57,752 |
| Capital surplus | 41,694 | 41,694 | 41,694 | 41,694 | 41,694 |
| Legal capital surplus | 41,694 | 41,694 | 41,694 | 41,694 | 41,694 |
| Retained earnings | 174,429 | 111,444 | 120,233 | 116,900 | 119,108 |
| Legal retained earnings | 14,438 | 14,438 | 14,438 | 14,438 | 14,438 |
| Other retained earnings | 159,991 | 97,006 | 105,795 | 102,462 | 104,670 |
| Reserve for advanced depreciation of noncurrent assets | 1,315 | 1,277 | 2,347 | 2,879 | 2,545 |
| General reserve | 100,000 | 100,000 | 70,000 | 70,000 | 70,000 |
| Retained earnings brought forward | 58,675 | $(4,271)$ | 33,448 | 29,583 | 32,124 |
| Treasury stock | $(1,246)$ | $(1,340)$ | $(1,379)$ | $(1,530)$ | $(1,547)$ |
| Total shareholders' equity | 272,630 | 209,551 | 218,301 | 214,817 | 217,007 |
| Valuation and translation adjustments |  |  |  |  |  |
| Valuation difference on available-for-sale securities | 46,886 | 81,830 | 59,864 | 72,190 | 106,665 |
| Deferred gains or losses on hedges | 1 | - | 137 | (22) | 65 |
| Revaluation reserve for land | 21,567 | 20,751 | 15,400 | 18,205 | 16,284 |
| Total valuation and translation adjustments | 68,455 | 102,582 | 75,402 | 90,373 | 123,016 |
| Total net assets | 341,085 | 312,133 | 293,704 | 305,190 | 340,024 |
| Total liabilities and net assets | 1,388,736 | 1,267,922 | 1,193,601 | 1,261,079 | 1,263,130 |

( 3 ) Non-consolidated statements of income
(unit : million yen)

| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales <br> Net sales of completed construction contracts <br> Net sales of real estate business and other | $\begin{array}{r} 1,317,352 \\ 1,288,769 \\ 28,583 \end{array}$ | $\begin{array}{r} 1,057,601 \\ 1,037,233 \\ 20,367 \end{array}$ | $\begin{array}{r} 909,201 \\ 865,871 \\ 43,329 \end{array}$ | $\begin{array}{r} 963,633 \\ 943,099 \\ 20,534 \end{array}$ | $\begin{array}{r} 1,085,125 \\ 1,050,356 \\ 34,768 \end{array}$ |
| Cost of sales <br> Cost of sales of completed construction contracts <br> Cost of sales on real estate business and other | $\begin{array}{r} 1,245,178 \\ 1,226,630 \\ 18,547 \end{array}$ | $\begin{array}{r} 1,069,704 \\ 1,046,392 \\ 23,311 \end{array}$ | $\begin{array}{r} 829,740 \\ 795,903 \\ 33,837 \end{array}$ | $\begin{array}{r} 882,828 \\ 863,499 \\ 19,328 \end{array}$ | $\begin{array}{r} 1,012,415 \\ 984,178 \\ 28,236 \end{array}$ |
| Gross profit (loss) <br> Gross profit (loss) on completed construction contracts Gross profit (loss) on real estate business and other | $\begin{aligned} & 72,174 \\ & 62,138 \\ & 10,035 \end{aligned}$ | $\begin{array}{r} (12,102) \\ (9,159) \\ (2,943) \end{array}$ | $\begin{array}{r} 79,460 \\ 69,968 \\ 9,492 \end{array}$ | $\begin{array}{r} 80,805 \\ 79,600 \\ 1,205 \end{array}$ | $\begin{array}{r} 72,709 \\ 66,177 \\ 6,532 \end{array}$ |
| Selling, general and administrative expenses | 59,305 | 57,995 | 59,613 | 58,785 | 58,505 |
| Operating income (loss) | 12,869 | $(70,098)$ | 19,847 | 22,020 | 14,204 |
| Non-operating income <br> Interest income <br> Interest on securities <br> Dividends income <br> Foreign exchange gains <br> Other | 10,433 <br> 1,213 <br> 22 <br> 8,565 $\qquad$ <br> 631 | $\begin{array}{r} 8,100 \\ 1,239 \\ 2 \\ 5,760 \\ - \\ 1,097 \end{array}$ | 9,001 1,029 3 7,521 - 447 | $\begin{array}{r} 8,528 \\ 1,831 \\ 4 \\ 5,857 \\ 585 \\ 248 \end{array}$ | $\begin{array}{r} 13,885 \\ 2,356 \\ 5 \\ 6,774 \\ 4,300 \\ 448 \end{array}$ |
| Non-operating expenses <br> Interest expenses <br> Interest on bonds <br> Provision of allowance for doubtful accounts <br> Foreign exchange losses <br> Other | $\begin{array}{r} 5,519 \\ 2,286 \\ 571 \\ - \\ 868 \\ 1,793 \end{array}$ | $\begin{array}{r} 5,763 \\ 2,730 \\ 456 \\ - \\ 530 \\ 2,046 \end{array}$ | 8,126 2,319 499 960 2,504 1,842 | $\begin{array}{r} 3,804 \\ 1,962 \\ 557 \\ - \\ - \\ 1,284 \end{array}$ | $\begin{array}{r} 3,526 \\ 1,791 \\ 561 \\ - \\ - \\ 1,172 \end{array}$ |
| Ordinary income (loss) | 17,783 | $(67,761)$ | 20,722 | 26,744 | 24,563 |
| Extraordinary income <br> Gain on sales of investment securities <br> Other | $\begin{array}{r} 6,678 \\ 6,255 \\ 423 \end{array}$ | $\begin{array}{r} 2,249 \\ 2,108 \\ 141 \end{array}$ | $\begin{array}{r} 8,975 \\ 8,244 \\ 731 \end{array}$ | $\begin{array}{r} \hline 14,384 \\ 14,132 \\ 252 \end{array}$ | $\begin{array}{r} 4,710 \\ 4,288 \\ 422 \end{array}$ |
| Extraordinary loss <br> Provision and other for loss on real estate business and other <br> Impairment loss <br> Loss on valuation of investments in other securities of subsidiaries and affiliates <br> Loss on valuation of investment securities <br> Expenses for assisting businesses after earthquake <br> Loss on adjustment for changes of accounting standard for asset retirement obligations <br> Provision for loss on real estate business and other <br> Mediation settlement <br> Loss on valuation of stocks of subsidiaries and affiliates <br> Loss on valuation of real estate for sale <br> Other | 9,052 <br> 900 <br> - <br> 3,985 <br> - <br> - <br> - <br> - <br> - <br> 3,193 <br> 973 | 13,408 <br> 3,351 <br> - <br> - <br> - <br> - <br> 3,519 <br> 1,759 <br> 1,354 <br> 3,423 | 10,035 <br> 2,460 <br> 4,620 $\qquad$ <br> 1,254 | $\begin{array}{r} 25,640 \\ - \\ 703 \\ 18,819 \\ 2,760 \\ 800 \\ - \\ - \\ - \\ - \\ - \\ 2,556 \end{array}$ | $\begin{array}{r} 6,215 \\ 2,635 \\ 1,957 \\ - \\ - \\ - \\ - \\ - \\ - \\ - \\ - \\ 1,622 \end{array}$ |
| Income (loss) before income taxes | 15,409 | $(78,920)$ | 19,662 | 15,487 | 23,059 |
| Total income taxes Income taxes-current Reversal of income taxes payable Income taxes-deferred | $\begin{array}{r} 7,651 \\ 320 \\ - \\ 7,331 \end{array}$ | $\begin{array}{r} (26,204) \\ 300 \\ (387) \\ (26,116) \end{array}$ | $\begin{array}{r} 7,505 \\ 225 \\ - \\ 7,280 \end{array}$ | $\begin{array}{r} 13,733 \\ (1,167) \\ - \\ 14,900 \end{array}$ | $17,026$ <br> (84) $17,110$ |
| Net income (loss) | 7,757 | $(52,716)$ | 12,156 | 1,754 | 6,032 |

( 4 ) Non-conslidated gross profit on completed contracts

| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Gross profit on building construction contracts | 47,730 | 42,946 | 41,884 | 51,812 | 46,661 |
| [gross profit margin] <br> Domestic building construction | $\text { [ } 5.1 \% \text { ] }$ | $\text { [ } 5.4 \% \text { ] }$ | $\begin{gathered} {[6.5 \%]} \\ 38,371 \end{gathered}$ | $\begin{gathered} \text { [ 6.8\%] } \\ 48,847 \end{gathered}$ | $\begin{aligned} & \text { [ } 5.7 \%] \\ & 44,561 \end{aligned}$ |
| [gross profit margin] <br> Overseas building construction | - - | - - | $\begin{gathered} {[6.3 \%]} \\ 3,512 \end{gathered}$ | $\begin{gathered} \text { [ 6.6\%] } \\ 2,964 \end{gathered}$ | [ 5.6\%] <br> 2,099 |
| [gross profit margin] | - | - | [ 13.0\%] | [ 14.0\%] | [ 6.8\%] |
| Gross profit on civil engineering contracts | 14,407 | $(52,106)$ | 28,084 | 27,787 | 19,516 |
| [gross profit margin] <br> Domestic civil engineering | [ 4.1\%] | [ (21.1)\%] | $\begin{gathered} {\left[\begin{array}{c} 12.4 \%] \\ 20,442 \end{array}\right.} \end{gathered}$ | $\begin{gathered} {[14.9 \%]} \\ 15,696 \end{gathered}$ | $\begin{gathered} \text { [ 8.7\%] } \\ 18,546 \end{gathered}$ |
| [gross profit margin] <br> Overseas civil engineering |  | - | [ 11.4\%] <br> 7,641 | $\begin{gathered} \text { [ } 9.1 \% \text { ] } \\ 12,091 \end{gathered}$ | $\begin{gathered} {[8.9 \%]} \\ 969 \end{gathered}$ |
| [gross profit margin] | - | - | [ 16.1\%] | [ 85.1\%] | [ 5.7\%] |
| Gross profit on completed construction contracts | 62,138 | $(9,159)$ | 69,968 | 79,600 | 66,177 |
| [gross profit margin] <br> Domestic total | [ 4.8\%] | [ (0.9)\%] | $\begin{gathered} {[8.1 \%]} \\ 58,814 \end{gathered}$ | $\begin{gathered} \text { [ 8.4\%] } \\ 64,543 \end{gathered}$ | $\begin{gathered} \text { [ 6.3\%] } \\ 63,108 \end{gathered}$ |
| [gross profit margin] <br> Overseas total | - | - |  |  | $\begin{gathered} {[6.3 \%]} \\ 3,069 \end{gathered}$ |
| [gross profit margin] | - | - | [ 15.0\%] | [ 42.5\%] | [ 6.4\%] |

Note: Amount of gross profit and gross profit margin of domestic and overseas segments have been disclosed since FY2010.
(5) Transition of orders received, net sales and carried-forward contracts
(1)Orders received
(unit : million yen)

|  | (unit : million yen) |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |


| Construction business |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Building construction | 831,096 | 792,014 | 715,346 | 781,820 | 853,216 |
| Domestic public | 57,697 | 62,294 | 33,540 | 43,918 | 88,906 |
| Domestic private | 774,697 | 682,719 | 664,310 | 707,934 | 735,432 |
| Domestic total | 832,394 | 745,014 | 697,850 | 751,852 | 824,339 |
| Overseas | $(1,298)$ | 47,000 | 17,495 | 29,967 | 28,877 |
| Civil engineering | 322,943 | 208,581 | 160,914 | 244,983 | 248,449 |
| Domestic public | 114,441 | 111,276 | 84,424 | 124,260 | 113,052 |
| Domestic private | 92,625 | 66,931 | 64,491 | 92,738 | 84,705 |
| Domestic total | 207,066 | 178,208 | 148,916 | 216,999 | 197,758 |
| Overseas | 115,877 | 30,373 | 11,998 | 27,984 | 50,690 |
| Construction business total | $1,154,039$ | $1,000,596$ | 876,261 | $1,026,804$ | $1,101,665$ |
| Domestic public | 172,138 | 173,571 | 117,964 | 168,178 | 201,959 |
| Domestic private | 867,322 | 749,650 | 728,802 | 800,673 | 820,138 |
| Domestic total | $1,039,461$ | 923,222 | 846,767 | 968,852 | $1,022,097$ |
| Overseas | 114,578 | 77,374 | 29,494 | 57,951 | 79,568 |
| Real estate business and other | 20,213 | 20,490 | 43,483 | 22,917 | 35,960 |
| Total | $1,174,253$ | $1,021,087$ | 919,744 | $1,049,721$ | $1,137,626$ |

(Reference) Construction business - classified by purpose

| Building construction | 831,096 | 792,014 | 715,346 | 781,820 | 853,216 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Office / government buildings | 246,332 | 229,996 | 238,181 | 171,594 | 218,390 |
| Accommodations | 22,529 | 62,146 | 5,376 | 26,891 | 17,510 |
| Stores | 98,201 | 72,113 | 57,071 | 80,388 | 64,248 |
| Factories and power plants | 201,430 | 72,318 | 111,002 | 164,891 | 164,613 |
| Warehouse and logistics | 5,368 | 3,950 | 9,522 | 43,062 | 15,828 |
| Houses | 70,032 | 132,563 | 111,129 | 66,203 | 82,856 |
| Education and research | 79,803 | 88,837 | 59,106 | 101,344 | 97,669 |
| Medical and welfare | 49,217 | 49,644 | 73,009 | 51,981 | 136,669 |
| Amusement | 11,288 | 7,111 | 6,198 | 4,468 | 3,323 |
| Others | 46,890 | 73,333 | 44,748 | 70,994 | 52,105 |
| Civil engineering | 322,943 | 208,581 | 160,914 | 244,983 | 248,449 |
| Soil and river conservation | 10,670 | 23,844 | 15,419 | 7,254 | 37,801 |
| Railroads | 126,022 | 50,405 | 30,110 | 23,008 | 24,895 |
| Water supply and sewers | 21,976 | 3,187 | 14,982 | 24,658 | 8,986 |
| Land development | 16,380 | 7,161 | 4,071 | 14,030 | 8,796 |
| Ports and airports | 2,997 | 9,488 | 9,852 | 9,926 | 7,564 |
| Roads | 99,771 | 84,561 | 49,712 | 79,016 | 76,965 |
| Power lines | 2,514 | 1,227 | 291 | 601 | 14,152 |
| Others | 42,610 | 28,703 | 36,475 | 86,486 | 69,286 |
| [of the above, civil work inside factories] | [ 30,901] | [ 18,289] | [ 20,191] | [ 41,980] | [ 48,188] |

(2) Net sales

| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Construction business |  |  |  |  |  |
| Building construction | 935,643 | 790,774 | 639,939 | 756,482 | 825,439 |
| Domestic public | 71,080 | 82,582 | 59,337 | 43,305 | 47,483 |
| Domestic private | 848,217 | 690,919 | 553,514 | 691,950 | 746,862 |
| Domestic total | 919,297 | 773,501 | 612,852 | 735,256 | 794,345 |
| Overseas | 16,346 | 17,272 | 27,086 | 21,226 | 31,093 |
| Civil engineering | 353,125 | 246,459 | 225,932 | 186,616 | 224,916 |
| Domestic public | 83,756 | 113,100 | 105,630 | 95,153 | 125,906 |
| Domestic private | 97,161 | 86,378 | 72,981 | 77,258 | 81,953 |
| Domestic total | 180,918 | 199,478 | 178,612 | 172,412 | 207,859 |
| Overseas | 172,207 | 46,980 | 47,319 | 14,204 | 17,056 |
| Construction business total | 1,288,769 | 1,037,233 | 865,871 | 943,099 | 1,050,356 |
| Domestic public | 154,836 | 195,682 | 164,968 | 138,459 | 173,389 |
| Domestic private | 945,379 | 777,297 | 626,496 | 769,209 | 828,815 |
| Domestic total | 1,100,215 | 972,979 | 791,465 | 907,668 | 1,002,205 |
| Overseas | 188,553 | 64,253 | 74,406 | 35,431 | 48,150 |
| Real estate business and other | 28,583 | 20,367 | 43,329 | 20,534 | 34,768 |
| Total | 1,317,352 | 1,057,601 | 909,201 | 963,633 | 1,085,125 |

(Reference) Construction business - classified by purpose

| Building construction | 935,643 | 790,774 | 639,939 | 756,482 | 825,439 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Office / government buildings | 183,589 | 242,779 | 183,464 | 199,703 | 221,537 |
| Accommodations | 22,460 | 22,557 | 38,794 | 47,948 | 14,055 |
| Stores | 166,916 | 87,743 | 89,613 | 71,714 | 85,666 |
| Factories and power plants | 213,694 | 159,135 | 82,298 | 145,883 | 132,964 |
| Warehouse and logistics | 39,011 | 11,321 | 4,244 | 9,904 | 36,140 |
| Houses | 104,978 | 98,466 | 91,607 | 79,442 | 93,495 |
| Education and research | 57,734 | 50,683 | 60,187 | 81,955 | 109,566 |
| Medical and welfare | 52,307 | 51,954 | 42,062 | 77,504 | 79,567 |
| Amusement | 24,932 | 13,230 | 3,906 | 3,112 | 3,554 |
| Others | 70,019 | 52,901 | 43,758 | 39,314 | 48,890 |
| Civil engineering | 353,125 | 246,459 | 225,932 | 186,616 | 224,916 |
| Soil and river conservation | 20,402 | 10,949 | 24,835 | 12,324 | 16,160 |
| Railroads | 183,289 | 83,710 | 70,873 | 35,929 | 26,721 |
| Water supply and sewers | 16,777 | 9,915 | 9,353 | 16,472 |  |
| Land development | 12,603 | 11,249 | 17,098 |  |  |
| Ports and airports | 19,506 | 16,516 | 16,965 | 8,645 | 8,322 |
| Roads | 59,400 | 71,196 | 63,055 | 4,557 | 63,633 |

(3)Carried-forward contracts

| Term | March 2009 | March 2010 | March 2011 | March 2012 | March 2013 |
| :--- | :---: | :---: | :---: | :---: | :---: |


| Construction business |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Building construction | 941,938 | 943,178 | $1,018,586$ | $1,043,923$ | $1,071,700$ |
| Domestic public | 114,020 | 93,733 | 67,935 | 68,548 | 109,971 |
| Domestic private | 791,582 | 783,382 | 894,178 | 910,162 | 898,733 |
| Domestic total | 905,603 | 877,115 | 962,114 | 978,710 | $1,008,704$ |
| Overseas | 36,334 | 66,062 | 56,471 | 65,212 | 62,995 |
| Civil engineering | 389,186 | 351,309 | 286,291 | 344,658 | 368,190 |
| Domestic public | 193,545 | 191,721 | 170,515 | 199,622 | 186,768 |
| Domestic private | 110,188 | 90,741 | 82,251 | 97,731 | 100,483 |
| Domestic total | 303,733 | 282,463 | 252,766 | 297,354 | 287,252 |
| Overseas | 85,452 | 68,845 | 33,524 | 47,304 | 80,937 |
| Construction business total | $1,331,124$ | $1,294,487$ | $1,304,877$ | $1,388,581$ | $1,439,891$ |
| Domestic public | 307,565 | 285,454 | 238,450 | 268,170 | 296,740 |
| Domestic private | 901,771 | 874,124 | 976,430 | $1,007,894$ | 999,217 |
| Domestic total | $1,209,336$ | $1,159,579$ | $1,214,881$ | $1,276,065$ | $1,295,957$ |
| Overseas | 121,787 | 134,908 | 89,996 | 112,516 | 143,933 |
| Real estate business and other | 816 | 938 | 1,092 | 3,476 |  |
| Total | $1,331,940$ | $1,295,426$ | $1,305,970$ | $1,392,057$ | $1,444,559$ |

(Reference) Construction business - classified by purpose

| Building construction | 941,938 | 943,178 | 1,018,586 | 1,043,923 | 1,071,700 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Office / government buildings | 293,305 | 280,889 | 339,858 | 315,570 | 313,924 |
| Accommodations | 35,762 | 75,339 | 39,151 | 17,886 | 21,322 |
| Stores | 129,545 | 115,166 | 83,319 | 91,294 | 70,087 |
| Factories and power plants | 136,457 | 49,285 | 77,603 | 96,718 | 128,013 |
| Warehouse and logistics | 7,911 | 544 | 5,908 | 39,068 | 18,763 |
| Houses | 144,744 | 179,237 | 199,016 | 182,948 | 173,073 |
| Education and research | 64,139 | 103,088 | 102,200 | 118,906 | 105,670 |
| Medical and welfare | 74,243 | 72,127 | 102,904 | 81,089 | 138,249 |
| Amusement | 7,181 | 620 | 1,231 | 2,589 | 1,978 |
| Others | 48,646 | 66,879 | 67,391 | 97,850 | 100,617 |
| Civil engineering | 389,186 | 351,309 | 286,291 | 344,658 | 368,190 |
| Soil and river conservation | 26,703 | 39,419 | 30,009 | 24,943 | 46,597 |
| Railroads | 117,644 | 84,435 | 43,762 | 31,160 | 29,421 |
| Water supply and sewers | 26,013 | 19,164 | 24,831 | 32,979 | 24,600 |
| Land development | 14,662 | 10,743 | 6,262 | 12,521 | 13,184 |
| Ports and airports | 20,360 | 13,561 | 6,448 | 11,593 | 8,488 |
| Roads | 129,868 | 143,260 | 129,620 | 144,821 | 142,915 |
| Power lines | 5,284 | 1,860 | 957 | 166 | 13,382 |
| Others | 48,648 | 38,864 | 44,399 | 86,472 | 89,600 |
| [of the above, civil work inside factories] | [ 35,719] | [ 26,842] | [ 28,053] | [ 42,936] | [ 51,674] |


[^0]:    * Due to the change in scope of ordinary and temporary personnel from FY2011 and the increased significance of number of temporary personnel,
    the annual average number of temporary personnel not included in "Number of personnel" is shown in [ ].

